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EDUCATION

<u>Degree/Certificate</u>	<u>Institution</u>	<u>Year</u>
Ph.D. Higher Education Administration	New York University	2012
Certificate of Professional Achievement in Nonprofit Management	Kellogg School of Management Northwestern University	2004
J.D.	Boston College Law School	1991
A.B. <i>cum laude</i> , History; Certificate with Distinction, American Studies Program	Princeton University	1987

EXPERIENCE

Interim Executive Director, William J. Hughes Center for Public Policy, Stockton University,
Galloway, N.J., Jan. 8, 2018 to present.

- Oversee research on public policy and economic issues facing New Jersey, including sponsored research projects.
- Organize public forums on policy issues to engage students, faculty, citizens, and policymakers.
- Manage \$1 million budget and four staff members.
- Coordinate with 22-member Steering Committee and 12-member National Advisory Board.

Executive Director, New Jersey Association of State Colleges and Universities, Trenton, N.J., Jan.
2012 to December 2017.

- Served as chief executive officer of a statutorily created, nonprofit association that advocates the interests of nine senior public colleges and universities, reporting directly to a board composed of the presidents and one trustee from each institution.
- Managed \$1.12 million annual budget, and recruit and supervise five staff members.
- Defined the Association's mission and vision, and implement annual goals and objectives to enhance the excellence of the state colleges and universities through policy, law, and regulation.
- By law, advised New Jersey's governor and legislature, federal officials, and others on policy issues – including finance, academic affairs, governance, labor, and compliance with Title IX – affecting postsecondary education in New Jersey.

- Conducted and supervised policy research, and publish findings in academic journals and news outlets.
- Devised and implemented communications strategies through social media, public polling, publications, and conferences to advocate the policy interests of the state colleges and universities before the media and the public.
- Served as advisor and writer to the New Jersey Higher Education Task Force, established by Governor Chris Christie and chaired by Governor Tom Kean, 2010.

Director of Government and Legal Affairs, New Jersey Association of State Colleges and Universities, Trenton, N.J., Sept. 1998 to Dec. 2011

- Managed all issues regarding legislation and regulations affecting the state colleges and universities in New Jersey, including developing policy positions in consultation with state college and university presidents, testifying before legislative committees, and drafting amendments to bills.
- Represented the state college and university presidents in labor negotiations with faculty union.
- Worked directly with the executive director to develop strategies and proposals regarding access and affordability of public higher education in New Jersey.

Special Assistant to the Commissioner, Department of Community Affairs, Trenton, N.J., Aug. 1997 to Sept. 1998

- Advised the Commissioner on policy initiatives and legislative matters regarding urban redevelopment, affordable housing, and state planning.
- Drafted and revised administrative law decisions and regulations regarding New Jersey's building code and several urban-redevelopment initiatives.
- Wrote over 20 speeches for the Commissioner, ranging from groundbreaking for affordable housing to awards ceremonies for women entrepreneurs.

Deputy Director of Legislative Affairs, Department of the Treasury, Trenton, N.J., Jan. 1996 to Aug. 1997

- Developed State Treasurer's position on all legislation regarding annual appropriations act, taxation, and State investments. Coordinated closely with division directors and staff to draft position statements for State Treasurer.
- Negotiated with legislators and Governor's staff on bills affecting taxation, State investments, and the State budget.

Assistant Counsel to Governor Christine Todd Whitman, Trenton, N.J., Jan. 1994 to Jan. 1996

- Advised the Governor on Treasury-related legislation, particularly the annual appropriations act, as well as administrative issues regarding the New Jersey judiciary.
- Drafted veto messages and conditional veto messages for the Governor.
- Staffed and helped draft the report of the Governor's Advisory Panel on Government Contracting Procedures, addressing procedures for the issuance of bonds by the State and State authorities, and the selection of underwriters, financial advisors and bond counsel.

Legislative Director to Assemblyman Leonard Lance, Flemington, N.J., July 1992 to Jan. 1994

- Managed office and staff of New Jersey legislator.
- Researched, drafted, and edited responses to all constituent inquiries for the assemblyman's signature.
- Represented the assemblyman at press conferences and at meetings with State officials, legislators, local officials, and lobbyists.

Associate, Pitney Hardin Kipp & Szuch, Morristown, N.J., Sept. 1991 to June 1992

- Handled white-collar criminal matters and commercial law matters, including foreclosures, at 150-member law firm.
- Represented several pro bono clients in municipal court, ranging from motor vehicle violations to domestic violence disputes.
- Drafted model corporate compliance code, recommending ethical standards for businesses on issues such as conflicts of interest, gifts, insider information, and equal opportunity laws.

Aide to Governor Thomas Kean, Trenton, N.J., 1988

- Handled constituent queries on topics ranging from taxes to international trade to college football.
- Drafted hundreds of letters for the Governor's signature.

PUBLICATIONS

Academic Journals

- Klein, M. W. (2015, Summer). Settling a U.S. senatorial debate: Understanding declines in state higher education funding. *Journal of Education Finance*, vol. 41, no. 1, pp. 1-29. Available at <http://muse.jhu.edu/article/596199/pdf>
- Klein, M. W. (2015, March). What counts: The policy and politics of the proposed college rating system in the United States. *Higher Education Forum*, vol. 12, pp. 57-76, Research Institute for Higher Education, Hiroshima University, Japan. Available at <http://ir.lib.hiroshima-u.ac.jp/en/00037329>
- Perna, L. W., Klein, M. W., & McLendon, M. K. (2014, September). Insights and implications for state policy-makers. The role of state policy in promoting college access and success [Special issue]. *Annals of the American Academy of Political and Social Science*, vol. 655, pp. 209-230. Available at <http://ann.sagepub.com/content/655/1/209.short>
- Klein, M. W. (2013). Allocating higher-education stimulus funds in New Jersey: A multiple-streams case study. *Kentucky Journal of Higher Education Policy and Practice*, vol. 2, no. 2. Available at <http://uknowledge.uky.edu/kjhepp/vol2/iss2/2/>
- Mayhew, M. J., Simonoff, J. S., Baumol, W. J., Wiesenfeld, B. M., & Klein, M. W. (2012, December). Exploring innovative entrepreneurship and its ties to higher educational experiences. *Research in Higher Education*, vol. 53, no. 8, pp. 831-859. Available at <http://link.springer.com/article/10.1007/s11162-012-9258-3>
- Klein, M. W. (2012). Declaring an end to “financial exigency”? Changes in higher education law, labor, and finance, 1971-2011. *Journal of College & University Law*, vol. 38, no. 2, pp. 221-276. Available at <http://heinonline.org/HOL/LandingPage?handle=hein.journals/jcolunly38&div=12&id=&page=>
- Klein, M. W., & Blanchard, J. (2012, Summer). Are intellectual property policies subject to collective bargaining? A case study of New Jersey and Kansas. *Texas Intellectual Property Law Journal*, vol. 20, no. 3, pp. 389-428. Available at <http://www.tiplj.org/wp-content/uploads/Volumes/v20/v20p389.pdf>

- Klein, M. W. (2010). Ten years after *Managed Professionals*: Who owns intellectual property now? *Journal of Collective Bargaining in the Academy*, vol. 2, no. 1. Available at <http://thekeep.eiu.edu/jcba/vol2/iss1/2/>
- Greer, D. G., & Klein, M. W. (2010). A new model for financing public colleges and universities. *On the Horizon*, vol. 18, no. 4, pp. 320-336. Available at <http://dx.doi.org/10.1108/10748121011082626>
- Klein, M. W. (2007). "An intellectual production": The influence of law and policy on faculty ownership of intellectual property in Massachusetts and New Jersey. *Education Law and Policy Forum*, vol. 3. Available at <http://www.educationlawconsortium.org/forum/2007/papers/Klein2007.pdf>
- Klein, M. W. (2005, April). "Sovereignty of reason": An approach to sovereign immunity and copyright ownership of distance-education courses at public colleges and universities. *Journal of Law & Education*, vol. 34, no. 2, pp. 199-254. Reprinted in D. C. Brown, J. R. Przepyszny, & K. R. Tromble, (2007), *Legal Issues in Distance Education*, National Association of College and University Attorneys, pp. 499-552.
- Klein, M. W. (2004). "The equitable rule": Copyright ownership of distance-education courses. *Journal of College & University Law*, vol. 31, no. 1, pp. 143-192.
- Klein, M. W. (1992, Summer). The censor's red Flair, the bombs bursting in air: The constitutionality of the Desert Storm media restrictions. *Hastings Constitutional Law Quarterly*, vol. 19, no. 4, pp. 1037-1076.
- Klein, M. W. (1991, Spring). Rose is in red, Black Sox are blue: A comparison of *Rose v. Giamatti* and the 1921 Black Sox trial. *Hastings Communications and Entertainment Law Journal*, vol. 13, no. 3, pp. 551-588.

Monographs

- Klein, M. W. (2015). *What Counts: The Policy and Politics Of the Proposed College Rating System in the United States*. Institute for Higher Education Law & Governance (IHELG) Monograph No.16-02, University of Houston Law Center. Available at <http://www.law.uh.edu/ihelg/monograph/16-02.pdf>
- Klein, M. W. (2006). *Are Intellectual Property Policies Subject to Collective Bargaining? A Case Study of New Jersey and Kansas*. Institute for Higher Education Law & Governance (IHELG) Monograph 06-12, University of Houston Law Center. Available at <http://www.law.uh.edu/ihelg/monograph/06-12.pdf>
- Klein, M. W. (2004). *"The Equitable Rule": Copyright Ownership of Distance-Education Courses*. Institute for Higher Education Law & Governance (IHELG) Monograph 05-06, University of Houston Law Center. Available at <http://www.law.uh.edu/ihelg/monograph/05-06.pdf>
- Klein, M. W. (2004). *"The Sovereignty of Reason": An Approach to Sovereign Immunity and Copyright Ownership of Distance-Education Courses at Public Colleges and Universities*. Institute for Higher Education Law & Governance (IHELG) Monograph 05-07, University of Houston Law Center. Available at <http://www.law.uh.edu/ihelg/monograph/05-07.pdf>

Chapters

Klein, M. W. (contributor). (2009). New Jersey. In R. C. Richardson, Jr. & M. Martinez, (Eds.), *Policy and Performance in American Higher Education: An Examination of Cases Across State Systems* (pp. 187-222). Baltimore: The Johns Hopkins University Press.

Encyclopedia Entries

Klein, M. W. (2009). *Holmes v. Danner*: Integration of the University of Georgia. In K. Lomotey (Ed.), *Encyclopedia of African American Education* (Vol. 1, pp. 335-339). Thousand Oaks, CA: SAGE Publications, Inc.

Policy Briefs

Klein, M. W., & Shelly, P. R. (2010, April). *How to fix a broken system: Funding public higher education and making it more productive*. Summary of a special program of the Princeton University Policy Research Institute for the Region in conjunction with the New Jersey Association of State Colleges and Universities. Available at <http://www.njascu.org/PolicyBriefApril2010.pdf>

Professional Publications

Klein, M. W. (2000, July). Not in my parents' backyard. *American Bar Association Journal*, vol. 86, no. 7, p. 116.

Nolan, J. M., Jr., & Klein, M. W. (1992, April 27). Compliance codes can cut criminal exposure. *New Jersey Law Journal*.

Newspapers, Magazines, News Websites

Klein, M. W. (2017, October). Stemming the brain drain. *New Jersey Business*, p. 60. Available at [https://www.mydigitalpublication.com/publication/?i=440612#{"issue_id":440612,"page":62}](https://www.mydigitalpublication.com/publication/?i=440612#{)

Klein, M. W. (2017, August 14). Modernize contracts law for NJ's state colleges, universities. *NJSpotlight*. Available at <http://www.njspotlight.com/stories/17/08/13/op-ed-modernize-contracts-laws-for-nj-s-state-colleges-universities/>. Reprinted by Philadelphia Inquirer at http://www.philly.com/philly/blogs/njspotlight/njspotlight_20170814_Op-Ed_Modernize_Contracts_Laws_for_NJ_s_State_Colleges_Universities.html

Klein, M. W. (2017, July 25). Hurting rights of campus sexual-assault victims [letter to the editor]. *The Star-Ledger*, p. 14, http://www.njascu.org/articles/Klein_Letter-Editor_StarLedger-072517.pdf

Klein, M. W. (2016, Dec. 1). Guest Column: The importance of institutional researchers to policymaking. *Office of the Secretary of Higher Education's Newsletter*. <https://njsecretaryhighereducation.com/2016/12/01/dec2016-guestcolumn/>

Klein, M. W. (2016, August 3). Public colleges tighten belts to help students. *Trenton Times*, p. A11. Available at <http://www.njascu.org/articles/Klein-LetterEditor-Trenton-Times-080316.pdf>

Greer, D. G., & Klein, M. W. (2016, May/June). Risk taking: Public-private partnerships and effective governing boards. *AGB Trusteeship*, pp. 14-18. Available at <http://agb.org/trusteeship/2016/mayjune/risk-taking-public-private-partnerships-and-effective-governing-boards>

- Klein, M. W. (2016, May 12). Student fees: The equation is simple, but the problem is complex. *NJ Spotlight*. Available at <http://www.njspotlight.com/stories/16/05/11/op-ed-student-fees-the-equation-is-simple-but-the-problem-is-complex/>. Reprinted in *Philadelphia Inquirer* at http://www.philly.com/philly/blogs/njspotlight/njspotlight_20160512_Op-Ed_Student_Fees_--_the_Equation_Is_Simple_but_the_Problem_Is_Complex.html; and as How N.J.'s public 4-year colleges can become affordable again, *NJ.com*, at http://www.nj.com/opinion/index.ssf/2016/05/how_njs_public_4-year_colleges_can_become_affordab.html#incart_river_home
- Klein, M. W. (2016, February 26). Education infrastructure in NJ: If you build it, they will stay. *NJ Spotlight*. Available at <http://www.njspotlight.com/stories/16/02/25/op-ed-education-infrastructure-in-nj-build-it-and-they-will-stay/>
- Klein, M. W. (2016, January 8). Note from New Jersey: Michael Klein challenges Dean Dad's assertion that the state's higher ed system is failing its residents. *Inside Higher Ed*. Available at <https://www.insidehighered.com/views/2016/01/08/new-jersey-higher-ed-doing-just-fine-thank-you-essay>
- Klein, M. W. (2014, October 4). Partnerships needed for N.J.'s public colleges, universities to do more with less. *The Star-Ledger*. Available at http://www.nj.com/opinion/index.ssf/2014/10/partnerships_needed_for_njs_public_colleges_universities_to_do_more_with_less_opinion.html#incart_river
- Klein, M. W. (2014, August 27). White House tuition challenge being met in New Jersey. *Trenton Times*, p. A9. Available at http://www.nj.com/opinion/index.ssf/2014/08/opinion_new_jersey_public_colleges_working_hard_to_stay_affordable.html. Reprinted in *New Jersey Newsroom*, <http://www.newjerseynewsroom.com/state/white-houses-tuition-challenge-being-met-in-new-jersey>; *Politickernj.com*, <http://www.politickernj.com/79801/white-house-s-tuition-challenge-being-met-nj>
- Klein, M. W. (2013, November 18). Schools careful with public funds. *Philadelphia Inquirer*. Available at http://www.philly.com/philly/news/local/20131118_Schools_careful_with_public_funds.html. Reprinted as Citizens' vote on higher education bond should deliver results, *PolitickerNJ*, at <http://www.politickernj.com/69487/citizens-vote-higher-education-bond-should-deliver-results>; Top-notch facilities on the way for N.J. colleges, *Trenton Times*, at http://www.nj.com/times-opinion/index.ssf/2013/11/opinion_top-notch_facilities_o.html; and Citizens' vote on N.J. higher education bond should deliver results, *New Jersey Newsroom*, at <http://www.newjerseynewsroom.com/commentary/citizens-vote-on-nj-higher-education-bond-should-deliver-results>
- Klein, M. W. (2013, March 24). Costs can be high, but a college degree is worth it. *Courier-Post*, p. 6B.
- Klein, M. W. (2012, October 23). Higher education facilities bond: A rare opportunity to secure New Jersey's future. *New Jersey Newsroom*. Available at <http://www.newjerseynewsroom.com/commentary/higher-education-facilities-bond-a-rare-opportunity-to-secure-new-jerseys-future>
- Klein, M. W. (2012, May 12). Public-private partnerships are a good strategy for N.J. colleges, universities. *Trenton Times*, p. A9. Available at http://www.nj.com/times-opinion/index.ssf/2012/05/opinion_public-private_partner.html

- Greer, D. G., & Klein, M. W. (2010, October 4, 2010). Fixing the broken financing model. *Inside Higher Ed*. Available at <http://www.insidehighered.com/views/2010/10/04/greer>
- Klein, M. W. (2010, August 31). N.J. state colleges need opportunity to control workers compensation. *New Jersey Newsroom*. Available at <http://www.newjerseynewsroom.com/commentary/nj-state-colleges-need-opportunity-to-control-workers-compensation>
- Klein, M. W. (2007, October 16). Survey reveals candidates' views on higher education. New Jersey Association of State Colleges & Universities.
- Klein, M. W. (2005, September 14). Planning for the future: College students more than a blip on New Jersey's radar screen. Hall Institute of Public Policy.
- Greer, D. G., & Klein, M. W. (2005, January 19). It's time for power-sharing. *Philadelphia Inquirer*, p. B2.
- Klein, M. W. (2001, July 22). Send in the Kleins: There are 28 Michael Kleins in the state, plus this one. *The New York Times*, p. NJ13.
- Klein, M. W. (2000, October 17). Public records access law could harm colleges. *The Star-Ledger* (Newark, N.J.).
- Klein, M. W. (2000, September 21). Open-records bill could spell trouble for N.J. state colleges. *The Press of Atlantic City*.
- Klein, M. W. (2000, September 14). Some records should not be made public. *The Record* (Hackensack, N.J.).
- Klein, M. W. (1999, February 24). Now I'll never finish my thesis. *Princeton Alumni Weekly*.
- Klein, M. W. (1994, December 19). My turn: A case of mistaken identity. *Newsweek*, p. 20. Available at <http://www.newsweek.com/case-mistaken-identity-185394>
- Klein, M. W. (1991, April 8). Putting on your game face. *Sports Illustrated*, p. 10. Available at <http://www.si.com/vault/1991/04/08/123976/putting-on-your-gameface-three-brothers-from-new-jersey-offer-the-fan-a-way-to-let-his-visage-show-where-his-loyalties-lie>
- Blueshirt Bulletin* (monthly magazine on N.Y. Rangers), monthly column and articles, Nov. 1991 to Oct. 2000.

PRESENTATIONS

Academic/Scholarly, Peer-Reviewed

- Klein, M. W. (2016, September 6). *Revisiting Bowen's Revenue Theory of Costs: Saving, not spending, in higher education*. 29th Conference of the Consortium of Higher Education Researchers (CHER), Queens' College, University of Cambridge, UK.
- Klein, M. W. (2015, December 9). *Free college tuition programs: Will they be effective?* Oxford Education Research Symposium, Pembroke College, University of Oxford, UK.

- Klein, M. W. (2014, December 9). *Settling a U.S. senatorial debate: Understanding declines in state higher education funding*. Symposium on the Financing of Education, Oxford Union, UK.
- Klein, M. W. (2014, April 3). *Public-private partnerships: A case study of Rowan Boulevard*. Roundtable session at the annual meeting of the American Educational Research Association (AERA), Philadelphia, PA.
- Klein, M. W., Greer, D. G., Wellman, J. V., & Breneman, D. W. (2012, November 8). *Changing system roles in functional areas: Finance*. Presentation at 2012 SUNY Critical Issues in Higher Education Conference, New York, NY.
- Klein, M. W., Vancko, C., & Nickell, S. (2012, November 8). *Closures, consolidations, and expansions of major functions and campuses*. Presentation at 2012 SUNY Critical Issues in Higher Education Conference, New York, NY.
- Klein, M. W. (2012, August 16). *Creative construction: Sustaining traditional public higher education through entrepreneurialism*. Roundtable presentation at the 19th International Conference on Learning, University of London, London, UK.
- Klein, M. W. (2011, April 8). *The role of undergraduates at an "entrepreneurial university": A case study of Rowan University*. Roundtable session at the annual meeting of the American Educational Research Association (AERA), New Orleans, LA.
- Baumol, W. J., Mayhew, M. J., Simonoff, J. S., Wiesenfeld, B. M., & Klein, M. W. (2011, April 8). *The influence of college on intentions to innovate among undergraduate students*. Paper session at the annual meeting of the American Educational Research Association (AERA), New Orleans, LA.
- Klein, M. W. (2010, September 13). *An entrepreneurial university in the "missing middle": Rowan University*. Parallel group session presentation at the International Conference of the Organisation for Economic Cooperation and Development (OECD)/Institutional Management in Higher Education, Paris, France.
- Klein, M. W. (2009, November 7). *Declaring "fiscal exigency": Comparing the 1970s recession to today*. Paper presentation at the annual conference of the Association for the Study of Higher Education (ASHE), Vancouver, B.C.
- Mayhew, M. J., Behringer, L. B., Klein, M. W., Simonoff, J., & Wiesenfeld, B. (2009, April 13). *Exploring innovative entrepreneurship and its ties to higher educational experiences*. Paper presentation at the annual meeting of the American Educational Research Association (AERA), San Diego, CA.
- Klein, M. W. (2008, November 7). *Ten years after Managed Professionals: Who owns intellectual property now?* Paper presentation at the annual conference of the Association for the Study of Higher Education (ASHE), Jacksonville, FL.
- Klein, M. W. (2008, March 27). *"Discontented living": Reasons behind the struggle for ownership of intellectual property at colleges and universities*. Paper discussion (roundtable) at the annual meeting of the American Educational Research Association (AERA), New York, NY.

- Klein, M. W. (2007, November 8). *Who owns online courses? The collective-bargaining battles in Massachusetts and New Jersey*. Paper presentation at the annual conference of the Association for the Study of Higher Education (ASHE), Louisville, KY.
- Klein, M. W. (2007, September 22). *"An intellectual production": The influence of law and policy on faculty ownership of intellectual property in Massachusetts and New Jersey*. Paper presentation at the National Student Conference of the Education Law Consortium, Institute of Higher Education, University of Georgia, Athens, GA.
- Klein, M. W. (2007, April 10). *Are intellectual property policies subject to collective bargaining? A case study of New Jersey and Kansas*. Paper presentation at the annual meeting of the American Educational Research Association (AERA), Chicago, IL.
- Klein, M. W. (2006, November 1). *"A mighty big thing": Collaborative course development between the University of South Africa and Thomas Edison State College*. Roundtable session at the International Forum at the annual conference of the Association for the Study of Higher Education (ASHE), Anaheim, CA.
- Klein, M. W. (2005, November 18). *Negotiating copyright ownership of online courses under collective bargaining*. Poster presentation at the annual conference of the Association for the Study of Higher Education (ASHE), Philadelphia, PA.
- Klein, M. W. (2005, August 5). *Protecting faculty rights in copyright ownership policies*, Presentation at the 21st annual conference on Distance Teaching & Learning, University of Wisconsin, Madison.

Invited

- Klein, M. W. (2018, April 17). *Janus v. AFSCME Council 31: Collective bargaining and membership engagement*. 45th Annual Conference, National Center for the Study of Collective Bargaining in Higher Education and the Professions, New York, NY.
- Klein, M. W. (2017, Oct. 20). *Keynote address: Connecting policy, politics, and practice to help students succeed*. New Jersey Association of New Student Advocates Biannual Conference, Atlantic City, NJ.
- Klein, M. W. (2017, May 5). *Keynote address: The importance of institutional research in public policy: Higher education advocacy in Trenton*. New Jersey Association for Institutional Research Annual Conference, Georgian Court University, Lakewood, NJ.
- Klein, M. W. (moderator), Chester, P., Hough, E., Osterman, G., and Pincus, S. (2017, March 28). *Bargaining issues for academics and professionals in non-teaching roles*. 44th Annual Conference, National Center for the Study of Collective Bargaining in Higher Education and the Professions, New York, NY.
- Klein, M. W. (2016, Nov. 16). *Keynote address: The Ravin': Tales of legislative advocacy on scorecards, rankings, and ratings*. North East Association for Institutional Research Annual Conference. Baltimore, MD.
- Rhoades, G., Klein, M. W., and Saltzman, G. (2016, April 4). *Negotiating over technology in contracts and curriculum: Copyright or Copyleft?* 43rd Annual Conference, National Center for the Study of Collective Bargaining in Higher Education and the Professions, New York, NY.

- Klein, M. W. (2014, April 1). *What counts: The policy and politics of college rating systems*. Graduate School of Education, Harvard University, Cambridge, MA.
- Klein, M. W. (2013, November 14; 2014, November 12; 2015, November 13; 2016, November 1). *State college and university construction forecast*. Alliance for Action Construction Forecast Seminar.
- Klein, M. W. (moderator), Behr, E., Henderson, S., Perna, L., & Wellman, J. (2013, April 12). *Cost and affordability issues*. Emergent Issues in Higher Education in New Jersey Forum. Rutgers School of Public Affairs and Administration, Newark, NJ.
- Klein, M. W., Charette, G., Edwards, G., Melendez, J., Mitchel, C. P., Pou, N., & Rojas, C. (2013, April 10). *Students in crisis: The financial challenge to graduation*. Latinos and the Future of Higher Education, The Latino Institute, Trenton, NJ.
- Klein, M. W., Ochoa, E., Kich, M., Otte, G., & Boudreau, C. (2013, April 8). *New technology challenges in higher education*. 40th Annual Conference, National Center for the Study of Collective Bargaining in Higher Education and the Professions, New York, NY.
- Becker, N. H., Cooperman, S., Doria, J. V., Edwards, D. B., Klein, M. W., et al. (2012, November 19). *The education initiatives, programs and accomplishments of the Administration of Governor Thomas H. Kean (1982-1990)*. A Forum Presented by the Center on the American Governor, Eagleton Institute of Politics, Rutgers University, New Brunswick, NJ.
- Klein, M. W. (2012, October 10). *Gambler's conceit: Advocacy against New Jersey's sports-wagering law*. NCAA Sports Wagering Conference, Indianapolis, IN.
- Bloom, J., Klein, M. W., McNamara, J., Nespoli, L., Perez, R., & Wilson, J.B. (2012, June 8). *The case for higher education capital construction funding*. New Jersey Alliance for Action's New Jersey Higher Education Capital Construction Conference, Trenton, NJ.
- Klein, M. W., Hammond, E., Trunzo, M., & Toutsis, C. (2010, December 2). *The pursuit of efficiency and effectiveness through greater autonomy: Insights from 2010 state actions*. Higher Education Government Relations Conference, plenary session, Austin, TX.
- Klein, M. W. (2013, March 13; 2011, February 17; 2010, June 23; 2009, February 19; 2008, February 21; 2007, February 22; 2006, February 16). *Higher education in New Jersey*. Presentation at Education Seminar, Leadership New Jersey, Camden, NJ.
- Masur, L. P., Klein, M. W., Deverell, W., & Zainaldin, J. (2007, February 24). *The historian's vocation: Teacher & citizen*. Conference in honor of Stanley N. Katz: Teacher, Scholar, Citizen, Program in Law and Public Affairs, Princeton University, Princeton, NJ.
- Klein, M. W. (2007, May 21; 2006, May 22; 2005, May 23; 2004, May 24, with Assemblywoman Linda Greenstein; 2003, May 22, with Senator Leonard Lance). *New Jersey's higher education budget*. Presentation at the Government, Politics, and the Media Seminar, College Leadership New Jersey, Trenton, NJ.
- Klein, M. W. (2005, March 24). *Pay to play: Campaign finance reform*. Moderator at Government and Politics Seminar, Leadership New Jersey, Trenton, NJ.

Klein, M. W. (2004, April 15). *State-government relations*. Presenter and panel participant at the annual meeting of the New Jersey Sub-Region of the Eastern Association of College and University Business Officers, Trenton, NJ.

Klein, M. W. (2004, June; September 2003). *Citizens' Assembly on New Jersey's Tax System*. Moderator and recorder for the Coalition for the Public Good, Trenton, NJ.

Klein, M. W. (2004, March 11). *Politics of sprawl*. Moderator of presentation at the Government and Politics Seminar, Leadership New Jersey, Trenton, NJ.

IN-DEPTH MEDIA APPEARANCES AND EXTENSIVE INTERVIEWS

Klein, M. W., Lo Bue, M., Orsini, G., & Siekerka, M. (2016, February 20). "College: Getting the Best Return On Your Investment" *Caucus: New Jersey*. Available at <http://steveadubato.org/associate-certificate-degrees-may-be-your-best-bet/>

Klein, M. W. (2014, August 23). *Hometown*. WMBCTV. Available at <http://wmbctv.com/wmbctvnews/2014/08/23/hometown-michael-klein/>

Klein, M. W., & Mercer, P. P. (2014, June 15). *New Jersey Now*. My 9 NJ. Formerly available at <http://www.my9nj.com/story/25786585/nj-now-june-15-2014-higher-education-in-nj>

Klein, M. W., Houshmand, A., Bloom, J., Molloy, C. J., Yannuzzi, R., & Polakowski, R. (2013, November 12). *New Jersey Business Magazine's Higher Education Roundtable*, Trenton, NJ. Available at <http://digital.njbmagazine.com/publication/?i=189565> (pp. 54-63).

TEACHING EXPERIENCE

School Law and Finance (EDLD 689), New Jersey City University, Fall 2015.

Dissertation Committee Member, Victoria Porterfield, Rutgers University, Ph.D. in Public Policy, *Mergers and Acquisitions in Higher Education: A Case Study of the Rutgers-UMDNJ Integration*, July 2016 to present.

Dissertation Committee Member, Mark McCormick, University of Pennsylvania, Ed.D., *A Case Study of 2-4 Transfer in New Jersey: Implementation of a Transfer Law at Three Community Colleges*, Nov. 2015 to present

Dissertation Committee Member, Dennis Devery, Rowan University, Ed.D., *A Grounded Theory of Individualized Learning Practices in New Jersey Higher Education*. Completed September 30, 2015.

Legal Research and Writing, Teaching Assistant, Boston College Law School, 1990-1991.

GUEST LECTURES AND CAMPUS INVITATIONS

Respondent, with Harold Shapiro, Emeritus President of Princeton University and the University of Michigan. (2017, Dec. 11). Report from Policy Task Force, WWS 401a: Equal Opportunity and Higher Education in the U.S., Princeton University, Princeton, NJ.

- Klein, M. W. (2017, Nov. 21). *The making of higher education policy in New Jersey*. PS-105: Introduction to Public Policy, Monmouth University, West Long Branch, NJ.
- Klein, M. W. (2017, Oct. 2). *Democracy and higher education in the U.S.* WWS 401a: Equal Opportunity and Higher Education in the U.S., Princeton University, Princeton, NJ.
- Klein, M. W. (2017, April 14). *Politics and public policy in higher education in New Jersey*. HighEd 634: Public Policy Issues and Structures in Higher Education, University of Massachusetts Boston.
- Klein, M. W. (2017, March 29; 2016, April 7). *The influence of politics on higher education*. ELRC 7604: Policy and Politics in Higher Education, Louisiana State University, Baton Rouge, LA.
- Klein, M. W. (2016, Nov. 3). *Politics and public advocacy in higher education*. COM-415: In-Depth Reporting, Rider University, Lawrenceville, NJ.
- Klein, M. W. (2015, March 25). *Contemporary intellectual property issues in higher education*. LEED 8027: Seminar in Higher Education Law and Policy, East Carolina University, Greenville, NC.
- Judge, Public Policy Case Competition on Higher Education Degree Completion, Penn Wharton Public Policy Initiative, Philadelphia, PA, October 24, 2014.
- Klein, M. W. (2011, November 30). *President Obama's 2020 goal and the politics of college transfer in New Jersey*. ARP801: Seminar in Community College History and Development, San Diego State University, San Diego, CA.
- Klein, M. W. (2004, November 10). *Copyright ownership of online courses: When "Show Me the Money" meets "What I Learned in Kindergarten."* Joseph D. Moore Colloquium Series, Department of Adult and Community College Education, North Carolina State University, Raleigh, NC.
- Klein, M. W. (1997, April; 1996, April). *New Jersey's state budget*. Public Administration 342: Policy Making, Rutgers University, New Brunswick, NJ.

AWARDS, FELLOWSHIPS, AND SCHOLARSHIPS

- Joint Legislative Resolution, December 15, 2017.
- Lawyers of Distinction, 2017-2018.
- New Jersey College and University Public Safety Association Award for Outstanding Service and Dedication, November 16, 2011.
- National Center for Public Policy and Higher Education Associates Program, 2010-2011.
- Bloomfield High School (N.J.) Wall of Fame, May 18, 2008.
- New York University, Steinhardt School of Culture, Education, and Human Development Doctoral Student Travel Fund Award, Spring 2011.
- New York University Graduate Student Organization Competitive Grants, Fall 2005, Fall 2006, Spring 2007, Fall 2007, Spring 2008, Fall 2008, Spring 2009, Fall 2009, Spring 2011.

Selected Participant, Association for the Study of Higher Education (ASHE) Graduate Student Public Policy Seminar, November 2005.

Erwin and Hazel Dingman Scholarship, Department of Administration, Leadership & Technology, Steinhardt School of Education, New York University, 2004-2005.

Chauncey and Marion Deering McCormick Foundation Scholarship, Center for Nonprofit Management, Kellogg School of Management, Northwestern University, 2003-2004.

Fellow, Higher Education Law Roundtable, Institute for Higher Education Law & Governance, University of Houston Law Center, May 18-21, 2003.

Fellow, Leadership New Jersey, 2002.

American Bar Association Law Student Newspaper Contest, three Awards of Excellence, 1991.

William J. O'Keefe Award for Outstanding Contribution to Boston College Law School, 1991.

Boston College Law School Alumni Association Scholarship Award, 1991.

Princeton University History Department research grant for senior thesis, 1986-1987.

William H. Cane Scholar, Princeton University, 1983-1987.

PROFESSIONAL ACTIVITIES AND BAR MEMBERSHIPS

New Jersey Department of Education Accountability Committee, May 2017 to present.

New Jersey Department of Education's Every Student Succeeds Act (ESSA) Stakeholder Advisory Committee, Oct. 2016 to March 2017.

The New York Times Schools for Tomorrow Conference, Sept. 16-17, 2015, New York, NY.

Improving the Connection between Research and State Policy for Increased Attainment, Lumina Foundation Convening, February 19-20, 2015, Washington, D.C.

New Jersey Council for Young Children Workforce Committee, 2014 to present.

New Jersey Business and Industry Association Postsecondary Education Task Force, Feb. 2017 to present.

New Jersey Business and Industry Association Workforce Alignment Coalition, 2013 to present.

New Jersey State Employment and Training Commission Employability Skills Taskforce, 2013 to 2017.

Future of Higher Education, Princeton-Fung Global Forum, April 9-11, 2014, Paris.

New Jersey Council on Innovation, March 2013 to present. Representative of state colleges and universities on Council to advise the New Jersey Partnership for Action on strengthening collaboration between industry and higher education to improve New Jersey's economy.

TIME Summit on Higher Education, Oct. 18, 2012, and Sept. 20, 2013, New York, NY. One of 100 leaders of higher education, state and federal government, philanthropy, and business invited to discuss the current state of higher education and the critical challenges it faces, including cost, access and success, globalization, and the impact of technology.

Policy Steering Council for Center for Higher Education Strategic Information and Governance, Stockton University, 2012 to present.

American Association of State Colleges & Universities (AASCU) Policies and Purposes Committee, 2012-2015.

American Association of State Colleges and Universities (AASCU) Council of State Representatives, 2012-2015.

American Association of State Colleges and Universities (AASCU) Membership Advisory Committee, 2017 to present.

Einstein's Alley Immigration and Employment Task Force, 2012-2013.

Task Force on Higher Education Government Relations, 2009-2011. Planned Higher Education Government Relations Conference with American Association of State Colleges and Universities (AASCU), Association of Public Land-Grant Universities (APLU), American Association of Community Colleges (AACCC), and Council for Advancement and Support of Education (CASE).

United States Supreme Court Bar, sworn in April 2, 2001.

American Bar Association: ABA Advisory Panel, 2012 to present; Committee on Nonprofit Organizations, 2012 to present; Grassroots Action Team, 1991 to present.

New Jersey State Bar Association, Higher Education Special Committee, 2003 to present.

Consultant, "Fire Safety Analysis of Colleges and Universities in New Jersey and the Municipalities That Serve Them," Center for Government Services, Rutgers University, 2002 to 2005.

Association for the Study of Higher Education, 2005 to present.

American Educational Research Association, 2005 to present.

VOLUNTEER/COMMUNITY SERVICE

Council of Nominators, Heinz Awards, The Heinz Family Foundation, Pittsburgh, PA, 2017, 2018.

Trustee, Family Guidance Center, nonprofit consortium of behavioral healthcare services, Hamilton, N.J., Feb. 1999 - 2017 (President, 2006-2012; Treasurer, 2003-2006).

Member, New Jersey Workplace Blood Donor Coalition, 2012 to present.

Princeton Area Alumni Schools Committee, alumni interviewer, 1992 to present (Vice Chair, 2000-2004).

Trustee, Princeton Charter Foundation, nonprofit foundation of Princeton Charter Club, 1999 to 2015
(President, 2013 to 2015; Secretary, 1999-2013).

Trustee, Center for Jewish Life, Princeton University Hillel, March 2004 to 2007 (Treasurer, 2006-2007).

Photography Contributor, "Perspectives": A Photography Exhibit about Traveling and Living in Our
World, Culture Fest 2006, New York University, March 30-April 14, 2006.

Trustee, Princeton Charter Club Board of Graduate Governors, dining and eating facility serving
Princeton University undergraduates, 1993-2000 (Membership Chair, 1995-2000).

Event Host Committee member and fundraiser, KidsBridge Children's Cultural Center at Trenton,
interactive museum for children ages 2 to 12, 1998-1999.

FIFA World Cup, 1994: press volunteer; Striker the Dog mascot.